

NAVFAC INSTRUCTION 11013

From: Commander, Naval Facilities Engineering Command

Subj: NAVFAC CONSTRUCTION PROJECT PARTNERING POLICY

Encl: (1) NAVFAC Construction Project Partnering System

1. Purpose: To promulgate policy for Partnering on all NAVFAC construction projects.
2. Command Policy: Construction Project Partnering shall be employed on all NAVFAC construction projects in accordance with enclosure (1).
3. Discussion: The NAVFAC team has great influence over the success of individual construction projects and the level of client satisfaction. Our primary goal is to achieve client success. This is measured by how well the project meets the client's operational requirements (scope), financial constraints (budget), schedule constraints (time), quality needs (quality), and desire to employ the appropriate level of Operational Risk Management (safety). Partnering maximizes the opportunity to accomplish this by capitalizing on the collective strengths of the NAVFAC team and our Contractor partners.
4. Policy Guidelines: The enclosed NAVFAC Construction Project Partnering System document is built around the concept that Partnering requires the maintenance of an appropriate attitude, full commitment of all the parties involved, and execution of a sound process. The process component of partnering is straightforward and well documented in enclosure (1). The commitment of the stakeholders, everyone who signed the Partnering Charter, requires constant reinforcement to be achieved. Maintaining the appropriate attitude, however, can be very challenging. I want all NAVFAC team members to consistently maintain an appropriate partnering attitude on all projects, at all times. We can accomplish this through proactive contract administration, effective communication, honesty, integrity, and by having courage to do the right thing.

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Most contractor teams have an appropriate partnering attitude. Some do not. Regardless, the NAVFAC team must maintain the partnering spirit no matter the circumstance. Partnering is not easy, but few worthwhile endeavors are.

5. Action: All NAVFAC field activities will implement this policy on all construction projects in accordance with enclosure (1). In addition, NAVFAC's construction quality doctrine P-445, "Construction Quality Management Program", will be amended to require that Construction Assistance Visits (CAVs) include a review of how well this policy is being implemented at individual ROICC Offices.

M. R. JOHNSON

Distribution:
NAVFAC Internal List 1
FKA1C, FKN1, FKN13, FKN7